



**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name** \_\_\_\_\_ District of Columbia \_\_\_\_\_

**Priority Need**  
Homeless/HIV/AIDS

**Project Title**  
Housing for Persons with AIDS Program – Short-Term Rent, Mortgage and Utility Payments

**Project Description**

Short-Term Rent, Mortgage and Utility Payment program provided financial assistance to persons living with HIV/AIDS who have encountered some financial hardships, have fallen ill, or lost employment due to prolonged illness. Short-term assistance last for a period of 21-weeks out of a 52-week period and can be used to assist with mortgage payments, rents, or utility bills.

**Objective category**    ☐ Suitable Living Environment    ☒ Decent Housing    ☐ Economic Opportunity  
**Outcome category**    ☒ Availability/Accessibility    ☐ Affordability    ☐ Sustainability

**Location**  
Community-wide

Objective Number 2.2	Project ID FY2008 HOPWA - ST
HUD Matrix Code 31	HOPWA Citation 574.300(b)(7)
Type of Recipient Individuals	CDBG National Objective N/A
Start Date 10/1/2007	Completion Date 9/30/2008
Performance Indicator Persons served	Annual Units 495
Local ID 3000	Units Upon Completion 495

<b>Funding Sources:</b>	
CDBG	0
ESG	0
HOME	0
HOPWA	\$524,688
Total Formula	\$524,688
Prior Year Funds	0
Assisted Housing	0
PHA	0
Other Funding – public	0
Other Funding – private	0
Total	\$524,688

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs



**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name** \_\_\_\_\_ District of Columbia \_\_\_\_\_

**Priority Need**  
Homeless/HIV/AIDS

**Project Title**  
Housing for Persons with AIDS Program – Supportive Services

**Project Description**

Supportive services must be provided as part of any HOPWA assisted housing program. Persons living with HIV/AIDS may receive supportive services including: health services, mental health services, assessments, housing placement assistance and advocacy, case management services, job training, drug and alcohol abuse treatment, day care, personal assistance, nutritional services, intensive care (when needed), assistance securing government benefits, and transportation.

**Objective category**    ☐ Suitable Living Environment    ☒ Decent Housing    ☐ Economic Opportunity  
**Outcome category**    ☒ Availability/Accessibility    ☐ Affordability    ☐ Sustainability

**Location**  
EMSA-wide

Objective Number 2.3	Project ID FY2008 HOPWA SS
HUD Matrix Code 31	HOPWA Citation 574.300(b)(7)
Type of Recipient Individuals	CDBG National Objective N/A
Start Date 10/1/2007	Completion Date 9/30/2008
Performance Indicator Persons served	Annual Units 1795
Local ID 3000	Units Upon Completion 1795

<b>Funding Sources:</b>	
CDBG	0
ESG	0
HOME	0
HOPWA	\$1,277,606
Total Formula	\$1,277,606
Prior Year Funds	0
Assisted Housing	0
PHA	0
Other Funding – public	0
Other Funding – private	0
Total	\$1,277,606

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs



**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name** \_\_\_\_\_ District of Columbia \_\_\_\_\_

**Priority Need**  
Homeless/HIV/AIDS

**Project Title**  
Housing for Persons with AIDS Program – Operating Costs

**Project Description**

Operating costs will cover expenses for housing persons living with HIV/AIDS such as maintenance and security, insurance and utilities, furnishings, equipment, supplies, and other incidental expenses.

**Objective category**    ☐ Suitable Living Environment    ☒ Decent Housing    ☐ Economic Opportunity  
**Outcome category**    ☒ Availability/Accessibility    ☐ Affordability    ☐ Sustainability

**Location**  
EMSA-wide

Objective Number 2.4	Project ID FY2008 HOPWA OC
HUD Matrix Code 31	HOPWA Citation 574.300(b)(8)
Type of Recipient Individuals	CDBG National Objective N/A
Start Date 10/1/2007	Completion Date 9/30/2008
Performance Indicator Sub-grants awarded	Annual Units N/A
Local ID 3000	Units Upon Completion N/A

<b>Funding Sources:</b>	
CDBG	0
ESG	0
HOME	0
HOPWA	\$10,500
Total Formula	\$10,500
Prior Year Funds	0
Assisted Housing	0
PHA	0
Other Funding – public	0
Other Funding – private	0
Total	\$10,500

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs



**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name** \_\_\_\_\_ District of Columbia \_\_\_\_\_

**Priority Need**  
Homeless/HIV/AIDS

**Project Title**  
Housing for Persons with AIDS Program – Technical Assistance

**Project Description**

Technical assistance is provided to help communities develop comprehensive strategies for HIV/AIDS housing, planning, pre-development/construction activities, community outreach and education. It also assists with the establishment and/or operation of community residences and ensures sound management of HOPWA program.

**Objective category**    ☐ Suitable Living Environment    ☒ Decent Housing    ☐ Economic Opportunity  
**Outcome category**    ☒ Availability/Accessibility    ☐ Affordability    ☐ Sustainability

**Location**  
EMSA-wide

Objective Number 2.5	Project ID FY2008 HOPWA TA
HUD Matrix Code 31	HOPWA Citation 574.300(b)(9)
Type of Recipient Non-profit organizations	CDBG National Objective N/A
Start Date 10/1/2007	Completion Date 9/30/2008
Performance Indicator Sub-grantees assisted	Annual Units 8
Local ID 3000	Units Upon Completion 8

<b>Funding Sources:</b>	
CDBG	0
ESG	0
HOME	0
HOPWA	\$50,000
Total Formula	\$50,000
Prior Year Funds	0
Assisted Housing	0
PHA	0
Other Funding – public	0
Other Funding – private	0
Total	\$50,000

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs



**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name** \_\_\_\_\_ District of Columbia \_\_\_\_\_

**Priority Need**

Planning/Administration (Homeless/HIV/AIDS)

**Project Title**

Housing for Persons with AIDS Program – Sub-recipient Administrative Expenses

**Project Description**

The sub-recipient administrative costs are costs for general management, oversight, coordination and reporting on eligible activities. 3% of HOPWA funding is allowed to the HOPWA grantee and 7% of funds awarded are allocated to the program sponsor.

**Objective category**    ☐ Suitable Living Environment    ☒ Decent Housing    ☐ Economic Opportunity  
**Outcome category**    ☒ Availability/Accessibility    ☐ Affordability    ☐ Sustainability

**Location**

EMSA-wide

Objective Number 2.0	Project ID FY2008 HOPWA SAE
HUD Matrix Code 31D	HOPWA Citation 574.300(b)(10)
Type of Recipient Subrecipient	CDBG National Objective N/A
Start Date 10/1/2007	Completion Date 9/30/2008
Performance Indicator N/A	Annual Units 24 Sub-recipients
Local ID 3000	Units Upon Completion 24

**Funding Sources:**

CDBG	0
ESG	0
HOME	0
HOPWA	\$747,363
Total Formula	\$747,363
Prior Year Funds	0
Assisted Housing	0
PHA	0
Other Funding – public	0
Other Funding – private	0
Total	\$747,363

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs



**Table 3**  
**Consolidated Plan Listing of Projects**

**Applicant's Name** \_\_\_\_\_ District of Columbia \_\_\_\_\_

**Priority Need**  
Planning/Administration (Homeless/HIV/AIDS)

**Project Title**  
Housing for Persons with AIDS Program – Grantee Administrative Expenses

**Project Description**  
Grantee administrative expense (up to 3% of award)

**Objective category**    ☐ Suitable Living Environment    ☒ Decent Housing    ☐ Economic Opportunity  
**Outcome category**    ☒ Availability/Accessibility    ☐ Affordability    ☐ Sustainability

**Location**  
Washington, DC

Objective Number 2.0	Project ID FY2008 HOPWA GAE
HUD Matrix Code 31B	HOPWA Citation 574.300(b)(10)
Type of Recipient Government	CDBG National Objective N/A
Start Date 10/1/2007	Completion Date 9/30/2008
Performance Indicator N/A	Annual Units N/A
Local ID 3000	Units Upon Completion N/A

<b>Funding Sources:</b>	
CDBG	0
ESG	0
HOME	0
HOPWA	\$333,540
Total Formula	\$333,540
Prior Year Funds	0
Assisted Housing	0
PHA	0
Other Funding – public	0
Other Funding – private	0
Total	\$333,540

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs



## F. PERFORMANCE AND OUTCOME MEASURES

The District takes Performance Measurement seriously. Performance measures are part of all Agency Directors' employment contracts with the Mayor, and they are evaluated each year in writing and in a direct conference with the Mayor. In turn, within the agency, the measures for each program/division become part of Division Directors' performance plans and part of the annual evaluation process.

The measurement system enables the Director to know on a monthly basis the productivity of the Department and its progress in meeting spending plans and program commitments to HUD, to the Mayor, and to the Council of the District of Columbia. The system provides a color-coded view of trend analysis so that managers can get a quick update on the status of measures. DHCD has a Mission Statement, goals and objectives, and performance measures for each housing and community development program area. Program managers/division directors are provided with a quarterly analysis of their progress toward goals and required to explain lagging goals, as well as to recommend strategies and/or resources needed to meet any unmet obligations. This data collection and monitoring system provides a basis for managers to make course corrections in light of unforeseen circumstances, and to anticipate changes needed in program design, funding or operations. DHCD's performance targets are submitted as part of the Annual Action Plans and results are reported in the annual CAPER reports.

The Performance Measurement System has three overarching objectives: (1) Creating Suitable Living Environments, (2) Providing Decent Affordable Housing, and (3) Creating Economic Opportunities. There are also three outcomes under each objective: (1) Availability/Accessibility, (2) Affordability, and (3) Sustainability. Thus, the three objectives, each having three possible outcomes, will produce nine possible "outcome/objective statement in HUD's Integrated Disbursement and Information System (IDIS) by entering data in the form of output indicators. The below chart illustrates the Outcome framework making links between Objectives, Outcomes and the 9 Outcome Statements.

	Outcome #1 Availability/Accessibility	Outcome #2 Affordability	Outcome #3 Sustainability
Objective #1 Suitable Living Environment	Enhance <u>Suitable Living Environment</u> Through Improved/New <u>Accessibility</u>	Enhance <u>Suitable Living Environment</u> Through Improved/New <u>Affordability</u>	Enhance <u>Suitable Living Environment</u> Through Improved/New <u>Sustainability</u>
Objective #2 Decent Housing	Create <u>Decent Housing</u> with Improved/New <u>Availability</u>	Create <u>Decent Housing</u> with Improved/New <u>Affordability</u>	Create <u>Decent Housing</u> with Improved/New <u>Sustainability</u>
Objective #3 Economic Opportunity	Provide <u>Economic Opportunity</u> Through Improved/New <u>Accessibility</u>	Provide <u>Economic Opportunity</u> Through Improved/New <u>Affordability</u>	Provide <u>Economic Opportunity</u> Through Improved/New <u>Sustainability</u>



DHCD has developed outcome measure indicators that will relate to an improved quality of life for program participants, improved quality of local housing stock, and revitalization of neighborhoods. Our outcome measurements are identified in Table 7 below, and show how DHCD program measures relate to HUD parameters for measuring outcomes.

**Table 7: Performance and Outcome Measurement**

HUD Objective	Indicator	DHCD Program	Outcome	Measurement
Decent Housing through <i>affordability</i>	Number of new and/or rehabilitated units funded to be available and affordable to low/mod income residents.	DFD Project Financing—Multi-Family Housing Rehab and pre-development assistance for new construction.	<i>Affordability:</i>  <i>Through rehabilitation or new construction, 10,000 affordable units will be funded over a five-year period.</i>	The annual output objective is funding for 2000 units of housing affordable to low-moderate-income residents in neighborhoods throughout the District.
Decent Housing Through <i>affordability</i>	Owner-occupied, single family units provided with financing for the correction of documented housing code violations and other health and safety threats.	Single Family Residential Rehab. Program: Loans and Grants to preserve homeownership for low/mod income residents.	<i>Affordability:</i>  <i>Decent, safe and sanitary housing is preserved for low/moderate income-homeowners.</i>	Number of single family rehab loans/grants provided to qualified owner occupants for code/safety.
Suitable Living Environment through <i>accessibility and affordability</i>	Increased ownership of rehabilitated multi-family housing units. Derelict properties improved and inhabited by former renters.	DFD Financing; Tenant Purchase Technical Assistance Program (TPTAP) and First Right Purchase Assistance Program. (FRPAP)	<i>Accessibility and Affordability:</i>  <i>Rental housing will be returned to DC code standards and homeownership will be increased by assisting tenant-households to purchase and own these units. Units will be in targeted neighborhoods throughout the District</i>	Number of households/families successfully purchasing condo-co-op units in converted buildings. (approx 150 annually)
Decent Housing through <i>Affordability</i>	Enhance the purchasing power of low/moderate-income residents to become first-time homeowners in DC.	Home Purchase Assistance Program (HPAP), first-time homeowner loans, and ADDI first-time homeowner loans.	<i>Affordability:</i>  <i>Low-moderate income residents and government employees receiving financial assistance to purchase first homes.</i>	Targeted, qualified first time homeowners assisted. (approx 240 HPAP; 25 ADDI, annually.)
Economic Opportunity Through <i>sustainability</i>	Small and local businesses provided with technical and other assistance to succeed, remain and/or expand services and job opportunities.	Neighborhood-Based Activity; Commercial Corridor Development and Technical Assistance	<i>Sustainability:</i>  <i>Small businesses in expanding commercial corridors are retained and become more competitive by receiving assistance in developing marketing efforts, business plans,</i>	Approximately 1500 small businesses assisted annually to remain in their site, improve operations and provide services to residents; and or new business enabled to enter into neighborhood.





## F. PERFORMANCE AND OUTCOME MEASURES

HUD Objective	Indicator	DHCD Program	Outcome	Measurement
			<i>certifications, physical improvements, etc,</i>	
Suitable Living Environment Through <i>accessibility</i>	Households are assisted with a range of housing counseling to improve their housing situations.	Neighborhood –Based Activity: Housing Counseling Program	<i>Accessibility:  Households with active or potential housing crises have housing situations stabilized, as 90% of households seeking assistance receive counseling, information about affordable housing, and/or access to District housing assistance programs.</i>	All households that receive face-to-face counseling; approx. 7,000 per year.  .
Decent housing through <i>affordability</i>	Emergency assistance prevents homelessness; Chronic homelessness is stabilized; temporary shelter provided;	Emergency Shelter Grant (ESG): Prevention Emergency Assistance and shelter support	<i>Affordability: Families and individuals assisted with emergency prevention assistance to prevent homelessness. (May also include: Families provided with shelter and beds renovated).</i>	Actual number of families/individuals assisted (approx. 112 families and 78 individuals annually; Family shelter for at least 45 families)





## G. ALLOCATION PRIORITIES AND GEOGRAPHIC DISTRIBUTION

### Geographic Distribution

For FY2008, the Department will continue to target its funding to address the demographic changes and needs identified in the 2000 Census, in the Administration's development priorities (as identified in the Mayor's 100 Days and Beyond Plan), and through DHCD's Needs Assessment Hearings and the concerns voiced by the community. Through our city-wide citizen participation process, DHCD identified several areas for targeted investment. These areas will remain a priority for DHCD through 2010.<sup>1</sup>

**Table 8: District Areas for Targeted Investment**

	NIF	Great Streets	New Communities	NRSA
Anacostia	X	X		
Barry Farm / Parker Chester / Wade Road			X	
Bellevue	X	X		
Bloomingdale / Eckington	X			
Brightwood / Upper Georgia Ave.	X			
Brookland / Edgewood	X			
Columbia Heights	X			
Congress Heights	X			
Deanwood Heights / Nannie Helen Burrough	X	X		
Fairlawn / Pennsylvania Ave.		X		
Georgia Avenue		X		X
H Street	X	X		
Ivy City / Trinidad				X
Lincoln Heights / Richardson Dwellings			X	
Logan Circle	X			
Minnesota Ave. / Benning Road		X		
Northwest One			X	
Park Morton			X	
Shaw	X	X		
Washington Highlands	X			

The rationale for prioritizing investment in these areas is that these areas meet the characteristics of the priority areas outlined in the District's FY 2006-2010 Consolidated Plan. The pertinent characteristics have not changed. Investment is targeted to:

- Neighborhoods where crime, vacant housing, and the absence of retail, educational, and social enrichment opportunities require long-term sustained investment;

<sup>1</sup> For the purposes of describing its investments and activities, DHCD cannot identify the exact location of activities to be undertaken, but specifies the target area (in compliance with HUD guidelines); DHCD will not have made its development awards for FY2008 funding prior to the first quarter of the fiscal year.



- Emerging Growth Communities, where development momentum has been established, but where further periodic investment is needed, and where existing residents need housing assistance to prevent dislocation;
- Neighborhoods abutting government centers, Metro stations and the Convention Center;
- Neighborhoods in which there is a dense concentration of tax-delinquent, vacant, abandoned, and underutilized housing and commercial facilities; and
- Gateways to the city – their first impression sets the tone for visitors’ interaction with the city.

The District of Columbia is also targeting activities from all agencies into a concerted initiative to increase public safety and reduce crime in twelve “hot spots”. Many identified areas overlap DHCD’s target areas. The hot spots are based on Metropolitan Police Districts and are as follows:

Ward 1 – Columbia Rd	Ward 5 – Rhode Island Ave.	Ward 6 – Orleans Pl.	Ward 8 – Ainger Pl.
Wards 1&4 – Georgia Ave.	Ward 5 – 17 <sup>th</sup> & M St.	Ward 7 – 50 <sup>th</sup> Street	Ward 8 – Yuma St
Ward 4 – Ga. Ave & Longfellow St.	Ward 6 – Sursum Corda	Ward 7 – Clay Terr.	Ward 8 – Elvans Rd.

The targeting of investment to these areas is anticipated to result in an increase in affordable housing opportunities for households that have experienced the pressure of rising housing costs. It also will leverage private investment to ensure that neighborhood-serving commercial opportunities and community facilities/services are created and maintained. DHCD will also support Administration initiatives to revitalize “New Communities” and to restore commercial corridors in the “Great Streets” program.

DHCD will also continue to leverage its funds with financial vehicles such as the Section 108 Loan Guarantee Program and a range of financial instruments and/or arrangements that help to increase affordable housing, home-ownership opportunities, jobs and economic opportunity, retention and attraction of neighborhood businesses, neighborhood revitalization, community and commercial facilities and improvements to the living environments of our residents.

### **Funding Process**

DHCD invests its federal and local funds through a competitive funding process, starting with a Notice of Funding Availability (NOFA) and followed by a Request for Proposals (RFP) for development projects and a Request for Applications (RFA) for neighborhood services. Starting in FY2005, DHCD released two RFPs for the same fiscal year’s funding for development projects. DHCD intends to continue this expansion of access to funds in FY2008 to increase its development of affordable housing. The results of the competitive process for FY2008 funding will be known and budgeted in the first quarter of the District’s fiscal year, which runs from October 1, 2007 to September 30, 2008.

If the specific projects selected to be further underwritten in FY2008 are known from the April 2007 RFP when the Action Plan is filed with HUD in August, the list will be included with the Action Plan. In the meantime, Table 9 shows the list of RFP projects selected for underwriting



consideration in our first round of the RFP process (deadline for submission was November 17, 2006). Many of these projects that complete underwriting and are executed **may start fund disbursement in the first part of FY2008.**

**Table 9: Possible Projects to be funded in FY2008**

Project	Category	Units	Funding Request
Community Connections	Special Needs	12	\$1,637,000
Hyacinth's Place	Special Needs	15	\$1,750,000
Finankra Place	Special Needs	12	\$1,370,044
820 8 <sup>th</sup> Street Pilgrim Housing	Special Needs	7	\$536,127
Holy Comforter Special Needs	Special Needs	NA	\$3,092,230
Barnaby House	Special Needs	10	\$1,350,000
Hacienda Cooperative	Rental	59	\$3,581,453
Gibson Plaza Apartments	Rental	217	\$8,020,000
4000 Kansas Avenue	Rental	19	\$632,987
DC Scattered Site Preservation	Rental	55	\$4,566,771
Savoy Court LLC	Rental	62	\$1,210,000
Brothers Place	Rental	30	\$2,769,413
Georgia Commons	Rental	130	\$2,713,508
R Street Apartments	Rental	124	\$5,650,000
Wheeler Terrace Apartments	Rental	118	\$8,807,609
2300 Pennsylvania Avenue SE	Rental	115	\$9,400,000
Trinity Plaza	Homeownership	48	\$2,975,000
Northeast Parcel Development	Homeownership	27	\$126,500
Hilltop Terrace Phases I and II	Homeownership	14	\$875,594
Broadcast Residential Partners, LLC	Homeownership	39	\$4,250,000
917 M Street Condominiums	Homeownership	49	\$3,600,000
Ionia Whipper Home, Inc.	Community Facility	NA	\$400,000
Israel Manor Senior I	Elderly	33	\$2,116,679
Friendship Terrace	Elderly	182	\$4,343,914
<b>Total</b>		<b>1,377</b>	<b>\$75,774,829</b>

If project selection has not been completed by the release of the Action Plan, DHCD will identify the programs that will use, the amount and types of funds targeted for each program, who may apply, criteria for selection, the performance goals, and the geographic and population targets in a revised Action Plan. The CAPER will also report on the specific projects funded within the fiscal year.

#### **RFP Development Project Types, Priorities and Uses of Funds:**

The most common, *eligible* project types funded by DHCD with its combined federal and local resources include (as demonstrated in the project list shown above):

1. Substantial Rehabilitation of Affordable Rental or For-Sale Housing
2. New Construction of Affordable Rental or For-Sale Housing
3. Community and Commercial Facilities
4. Preservation of Expiring, Federally Subsidized, Affordable Rental Housing
5. Special Needs Housing



## 6. Elderly Housing

### **Priorities:**

DHCD gives priority, in its funding process, to certain types of projects and target areas:

- Projects in one of the twelve neighborhood investment areas, four New Communities, eight Great Streets and two NRSAs, (See page 71 for target information, and page 87 for NRSAs.)
- Preservation of affordable housing for very-low and extremely-low-income households in buildings with expiring federal subsidies,
- Homeownership projects and funding mechanisms,
- Affordable rental housing development for extremely low-income households,
- Economic opportunity through support of commercial and community facilities that serve low-income communities, and
- Façade projects and commercial/retail building development in strategic investment areas or that leverage resources committed through the *ReStore DC* and other initiatives.
- Projects for housing chronically homeless individuals & families in mixed income buildings.



## H. FY2008 GOALS AND PROJECTIONS

**Table 10: FY2008 CDBG Proposed Program (CD-32) Budget**

		<b>Served*</b>	<b>Table 3 Page #</b>
<b>1. Homeownership and Home Rehabilitation Assistance</b>			
a. Home Purchase Assistance Program (HPAP)	\$8,462,960	275	25
b. Single Family Residential Rehabilitation Program	2,109,718	40	26
c. Homestead Housing Preservation	842,291	10	27
<b>Subtotal</b>	<b>\$11,414,969</b>	<b>325</b>	
<b>2. Affordable Housing/Real Estate Development</b>			
a. Development Finance Division Project Funding	\$27,017,246	1,340	28, 29
b. Tenant Apartment Purchase	858,221	1,700	30
c. Real Estate Acquisition and Disposition	0		
d. Title VI	0		
<b>Subtotal</b>	<b>\$27,875,467</b>	<b>3,040</b>	
<b>3. Neighborhood Investment</b>			
a. Neighborhood-Based Activities	\$10,064,176	14,617	31 - 35
<b>Subtotal</b>	<b>\$10,064,176</b>	<b>14,617</b>	
<b>4. Economic and Commercial Development</b>			
a. Economic Development	\$200,000		36
b. Real Estate & Property Management	102,320	23	37
c. NCRC	15,600,000	8,139	38 - 48
<b>Subtotal</b>	<b>\$15,902,320</b>	<b>8,142</b>	
<b>5. Agency Management Program</b>	<b>\$8,765,359</b>		49
<b>6. Program Monitoring and Compliance</b>	<b>\$1,189,558</b>	<b>68</b>	50
<b>7. Agency Financial Operations</b>	<b>\$1,057,062</b>		49
<b>Total CDBG Program</b>	<b>\$76,268,911</b>	<b>26,117</b>	

\*Served includes person, households, and businesses

**Table 11: FY2008 Proposed HOME Program Budget**

		<b>Served</b>	<b>Table 3 Page #</b>
<b>1. Agency Management Program</b>	<b>\$218,780</b>		49
<b>2. Affordable Housing/Real Estate Development</b>			
a. DFD Project Financing	14,747,588	660	28, 29
b. Tenant Apartment Purchase Activity	0		30
<b>Subtotal</b>	<b>14,747,588</b>	<b>660</b>	
<b>3. Homeownership and Home Rehab Assistance</b>			
a. Home Purchase Assistance Program (including ADDI)	5,684,266	175	25
b. Single Family Residential Rehabilitation	1,055,000	20	26
<b>Subtotal</b>	<b>6,739,266</b>	<b>195</b>	
<b>4. Neighborhood Investment (CHDO Operating Grants)</b>	<b>431,079</b>	<b>50</b>	51
<b>TOTAL HOME Program</b>	<b>\$22,136,713</b>	<b>905</b>	

\*Served includes person, households, and businesses

**Table 12: FY2008 Proposed Emergency Shelter Grant Budget**

<b>Homeless Support and Prevention</b>		<b>Served</b>	<b>Table 3 Page #</b>
Emergency Shelter Grant Management	\$831,555	321	53 - 56
<b>TOTAL ESG Program</b>	<b>\$831,555</b>	<b>321</b>	

\*Served includes person, households, and families

**Table 13: FY2008 Proposed Housing for Persons with AIDS Program Budget**

<b>HOPWA Eligible Activity</b>		<b>Served</b>	<b>Table 3 Page #</b>
1. Housing Information Services	\$412,685	1,800	57
2. Resource Identification	0		
3. Acquisition, Rehab., Conversion, Lease, and Repair of Facilities	250,000	5	58
4. New Construction, Dwellings and Community Residences	0		
5. Project-based Rental Assistance	1,100,000	258	59
6. Tenant-based Rental Assistance	6,411,617	790	60
7. Short-Term Rent, Mortgage, and Utility Payments	524,688	495	61
8. Supportive Services	1,277,606	1,795	62
9. Operating Costs	10,500		63
10. Technical Assistance	50,000	8	64
11. Administrative Expenses – 7% Cap	747,363	24	65
12. Administrative Expenses/Grantee 3% Off the Top Total HOPWA Formula Award	333,540		66
<b>TOTAL HOPWA Program</b>	<b>\$11,118,00</b>	<b>5,183</b>	

\*HOPWA budget information provided by DC-Department of Health, HAA.

\*\*Served includes person, households, shelters and families





## I. HOMELESS AND OTHER SPECIAL POPULATIONS

In 2006, more than 9,000 people in the District of Columbia were literally homeless, according to the Metropolitan Washington Council of Governments Homeless Enumeration Report. That total includes people who are living on the streets, staying in shelters, or living in transitional housing. More than 35 percent of the District's homeless population are families and a third are children. A majority of the homeless population in the District regularly live on the streets. Nearly one-third of the District's homeless adults are employed and in some areas, the share of employed homeless people is even higher. In Northeast, for example, nearly half of all homeless adults in families are employed.

One of the keys to ending homelessness is increasing the supply of permanent affordable homes for people with low to extremely low incomes. For many homeless people, simply finding safe, decent housing they can afford will allow them to get back on their feet and provide them the opportunity to resolve other problems that might have contributed to their homelessness. The optimal solution for solving this problem is the Mayor's New Homeless Initiative, which sets a goal to create 2,000 new beds for homeless adults and 500 new units (1,650 beds) for homeless families in permanent supportive housing over the next year. This would be permanent supportive housing, or housing where people can live as long as they choose, and have access to the services they need for as long as they need them.

The Initiative, if carried through, will create more new beds in permanent supportive housing per 1,000 than the rate of increase in the homeless population in the District each year. This initiative, along with the District's 10-year plan to prevent homelessness, offers real hope for ending homelessness in the District.

### Homeless Needs

The District's current homeless and homeless special needs' housing efforts are coordinated and managed by the Community Partnership for the Prevention of Homelessness (the Partnership). In FY2005, DHCD resumed the oversight and administration of ESG funds starting with the HUD grant year 2004 funds.

The Partnership serves as the lead agency for the District's Continuum of Care program under a FY2006 contract from the Department of Human Services (DHS) – renewable for up to four option years based upon achievement of the contract's performance objectives and the decision of the City. The contract funds the Partnership to address the needs of the District's homeless population, including other special need subpopulations of the homeless (e.g., the frail elderly, chronically mentally ill, drug and alcohol abusers, and persons with AIDS/HIV).

The Partnership, with the approval of DHCD, determines annually which services will be funded with the ESG Grant to address the most pressing emergency and prevention needs. In FY2008, the ESG funds will pay for homeless prevention, emergency assistance, shelter renovation, administrative cost and shelter operations. The Table 3s in the description of activities section describes the uses of ESG 2007 (FY2008) funds.



## Homeless Prevention

The ESG funds support the District's homeless Continuum of Care program and the related objectives of the Consolidated Plan that provide for homeless and special needs subpopulations. In FY2008, ESG funds will continue to support prevention efforts and facilities operating at the entry point of the Continuum of Care, in order to maintain and improve those facilities even while the District works to build the permanent affordable and supportive housing that will end homelessness over time.

Improvements to the Continuum have been ongoing. The District's 10-year Plan to End Homelessness includes strenuous new efforts designed to make the Continuum and its facilities stronger along the entire Continuum from emergency shelters to permanent supportive housing.

The District's 10-year Plan to End Homelessness rests on three centerpiece policies:

1. Increase homeless prevention efforts within local and federal government,
2. Develop and/or subsidize at least 6,000 units of affordable, supportive permanent housing to meet the needs of D.C.'s homeless and other very low-income persons at risk of homelessness, and
3. Provide wraparound mainstream supportive services fully coordinated with Continuum of Care programs and special needs housing.

In short, the goals focus on 1) keeping as many people as possible from becoming homeless in the first place through direct prevention efforts and increasing the supply of affordable housing; and 2) enriching the homeless Continuum at all levels with supportive services that rapidly re-house persons with and without special needs. This refocuses the City's efforts over time from a "shelter first" to a "housing first" model that ends homelessness.

Within this general context, ESG funds will continue to be used to support policy goal #1 - to prevent homelessness and to maintain and improve the entry level of the Continuum of Care. Over the ten years of the District's plan, the City plans to replace current emergency shelters with easy-access, rapid-exit "Housing Assistance Centers", founded upon a new social contract. Those who can help themselves will take personal responsibility for their self-sufficiency and be helped to achieve this through on-site mainstream case management, clinical services, and employment services. ESG funds have been helpful in supporting both the operations and services of Housing Assistance Centers.

## Other Special Populations

In the year 2005, the Centers for Disease Control and Prevention reported that HIV disease incidence (the number of cases reported January 1, 2003 through December 31, 2004) was 1,886 in the District of Columbia. Certain geographical areas are impacted disproportionately by HIV disease. Its impact has negatively altered the physical, psychological, cultural, and spiritual well-being of many people in those areas. Moreover, these same areas that are being negatively impacted by the effects of HIV disease are populated by individuals of a lower socio-economic status when compared to other locations in the District.



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The District of Columbia and the Administration for HIV Policy and Programs have been able to support many of its residents in managing HIV disease through developing and implementing initiatives and making new and advanced treatments available to those in need. However, it has been a challenge to shift with the direction in which HIV disease is moving—a shift that is slowed down by the poverty and the stigma attached to HIV disease in some areas of the city. Populations that are primarily impacted by HIV disease include African Americans, women, persons living in Wards 7 and 8, individuals who are 50 and over, and African American men who have sex with men (MSM). Overall, the influence of HIV disease on persons living in the District of Columbia is embedded in and guided by the health, social, economic, political, and legislative systems in the District.

### **HIV/AIDS Prevention**

DHCD is the HOPWA Formula Grantee for the Washington, DC Eligible Metropolitan Statistical Area (EMSA). The District's, Department of Health, Administration for HIV Policy and Programs (AHPP) is the sub-recipient of all HOPWA funds received by the District. The regional HOPWA allocation is administered through and monitored by the D.C. Department of Health, HIV/AIDS Administration (HAA). Funds are distributed through HAA's various programs and activities.

The purpose of AHPP is to prevent the spread of HIV infection and to ensure the management, oversight, planning, and coordination of HIV/AIDS services and programs in the District of Columbia, in collaboration with other government and community organizations. AHPP also administers the Ryan White Title I Program for the DC EMA, the District's Ryan White Title II, AIDS Drug Assistance Program (ADAP), and Centers for Disease Control (CDC) funding for HIV/AIDS prevention and surveillance activities.

AHPP continues to work in partnership with a number of community based organizations in the effort to provide housing assistance and supportive services to persons living with HIV/AIDS in the District of Columbia. For further information please see Appendix I.

